# Consolidated Financial Result Digest FY2019 Q2 (Fiscal Year Ending March 31, 2019)



November 2, 2018



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# Our Reporting Segments

#### **Electronics Materials**

Manufactures, stocks and markets chemicals for PWBs and other electronic components





#### Medical and Pharmaceuticals

Develops, manufactures, and markets pharmaceuticals and quasi-drugs





#### Other

Manufactures and markets dyes, pigments and other chemical products, supplies renewable energy, Software development



<sup>\*</sup>The medical and pharmaceuticals business became fully operational from FY2018 Q4, and the reportable segments were therefore changed.

Term	Definition
PWB	Printed wiring boards
SR	"Solder resist ink" or "Solder mask"
PKG	Semiconductor packages
DF	Dry film



# Classification of Product

Group	Category		Туре	Remarks	
	Rigid	high-end	Liquid		
	Rigiu	regular	Liquid	•SR materials for insulation and surface	
PWB insulating	PKG		Liquid/Dry Film	protection use	
materials	FPC		Liquid/Dry Film		
Build-up			Liquid/Dry Film	•build-up materials for interlayer insulation and hole plugging use	
Other related products	Other		Liquid	<ul><li>marking, etching, plating materials</li><li>flux, solvent etc.</li><li>conductive silver paste</li></ul>	

### FY2019 Q2 Overview

- 1
- The realized average exchange rate for Q2 was JPY110.0/USD, weaker yen than company's projection of JPY102.9/USD
- 2
- Sales volume of dry film for PKG rose YoY while that of solder resist for rigid board materials slightly declined
- 3

TAIYO Pharma 13 long-term listed products are proceeding as per Mid-term plan



Acquired systems engineering company Thou-Management Corporation making it consolidated subsidiary (announced July 5, 2018)



# FY2019 Q2 Consolidated Financial Results

#### **Result Summary**

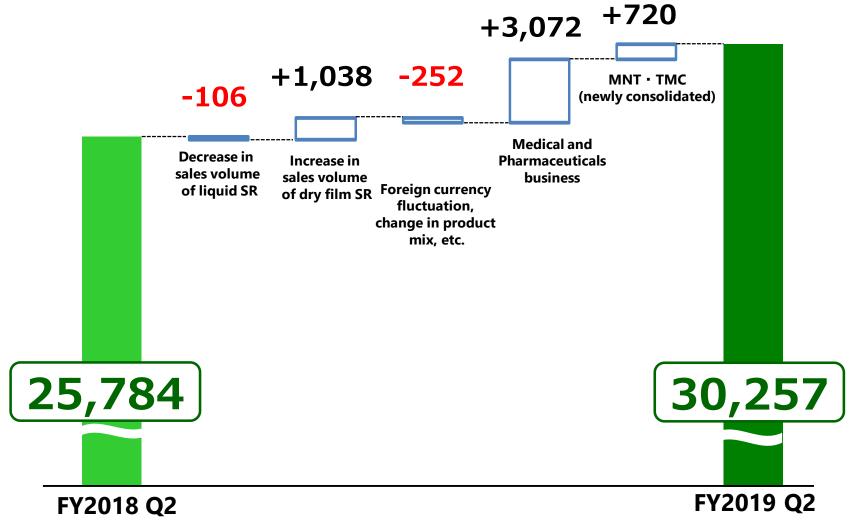
**Unit: JPY million** 

	FY2018 Q2 result	FY2019 Q2 result	YoY	%	FY2019 H1 forecast	Progress rate	FY2019 full year forecast
Net sales	25,784	30,257	+4,473	+17%	30,500	99%	60,200
Operating income	5,744	5,277	-467	-8%	5,100	103%	9,800
Ordinary income	5,690	5,230	-460	-8%	5,000	105%	9,600
Net income	3,998	3,747	-251	-6%	3,500	107%	6,700
Exchange rate of JPY/USD	111.4	110.0			102.9		101.5

### FY2019 Q2 Net Sales (YoY)

#### **Analysis of Net Sales**

**Unit: JPY million** 

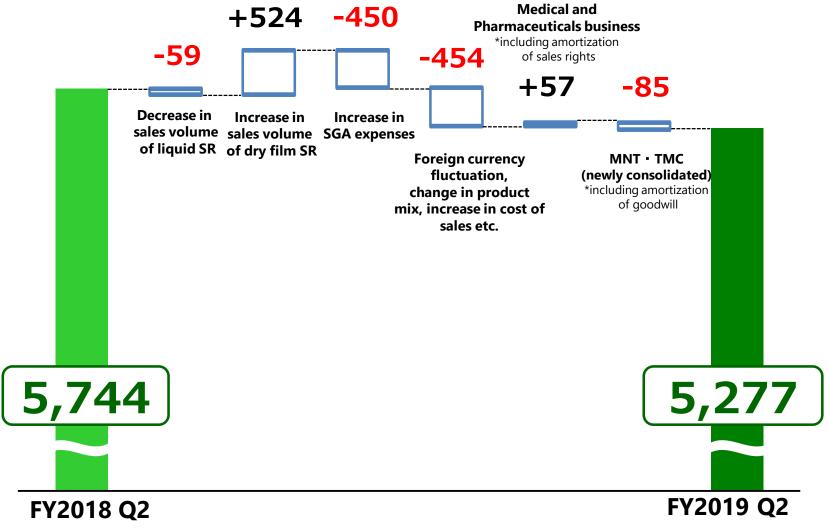




# FY2019 Q2 Operating Income (YoY))

#### **Analysis of Operating Income**

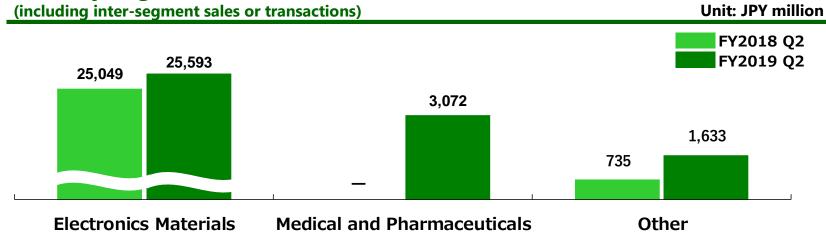






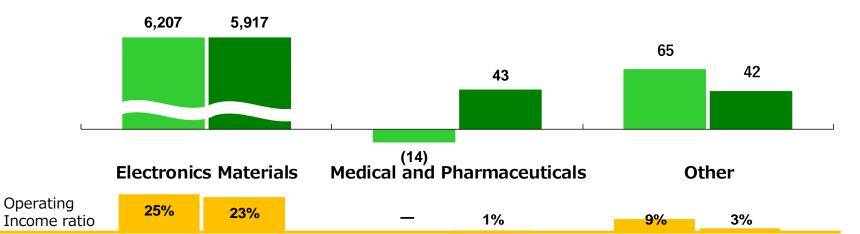
# FY2019 Q2 Segment Information





#### **Operating Income by Segment**



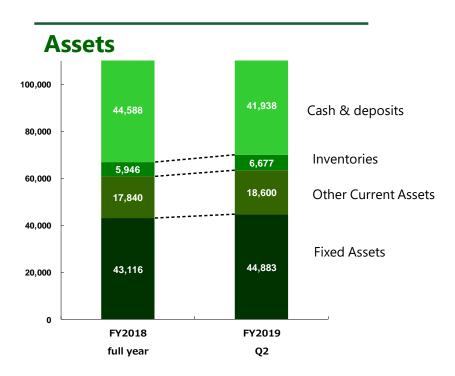


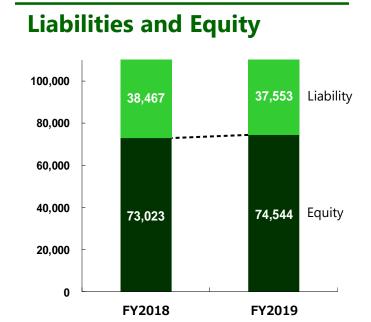


## FY2019 BS Highlights

#### BS (YoY)

JPY millions





(Cash & deposits)Decreased by dividend (Non-current assets)Increase in goodwill by M&A

(Liabilities) Decrease in long-term loans payable (Net assets) Increase in retained earnings

full year

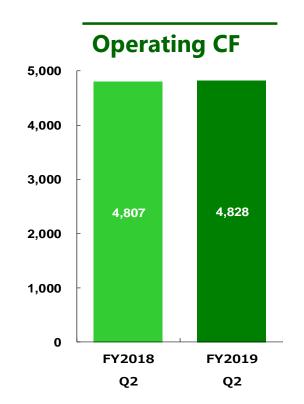


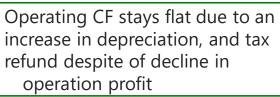
Q2

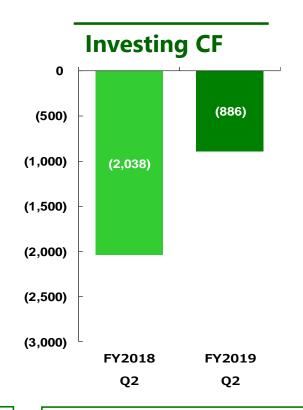
## FY2019 CF Highlights

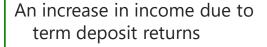
#### CF (YoY)

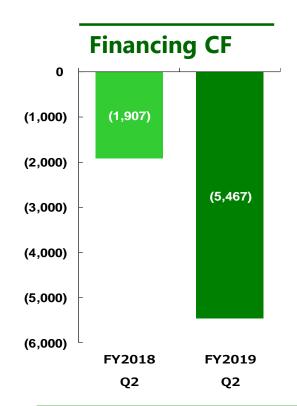
JPY millions











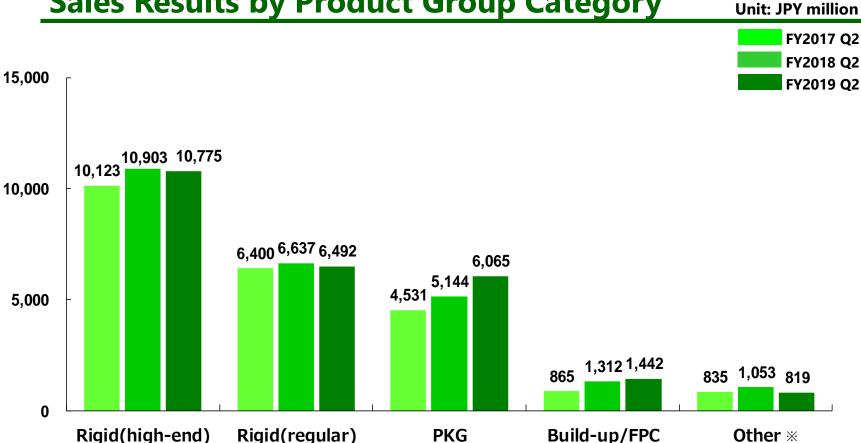
Due to repayment of longterm loans payable, expenditure increase





#### **Electronics Materials Business**

**Sales Results by Product Group Category** 



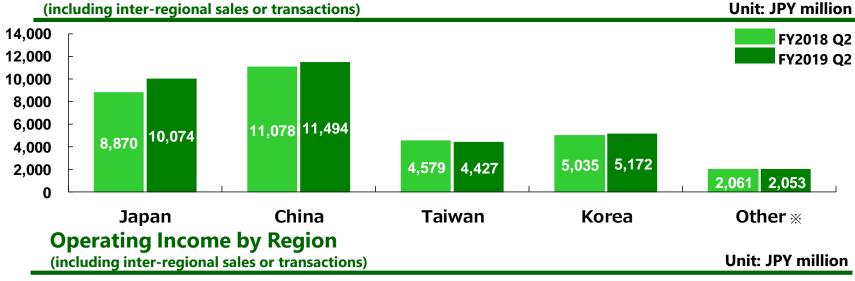
<sup>\*</sup> Due to the change in reportable segments from FY2018 Q4, the "Other" category of the electronics materials business no longer includes the net sales of Taiyo Pharma Co., Ltd., Chuqai Kasei Co., Ltd., Taiyo Green Energy Co., Ltd., MNT and TMC.

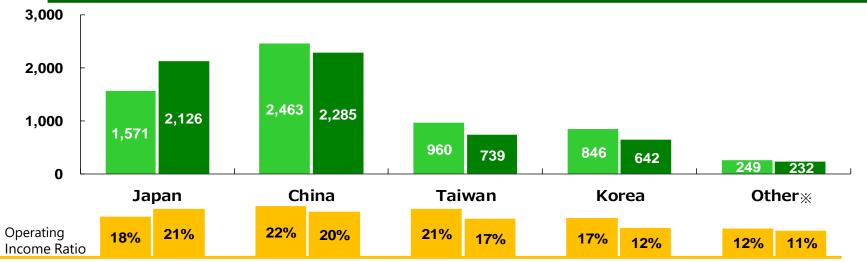


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#### **Electronics Materials Business**







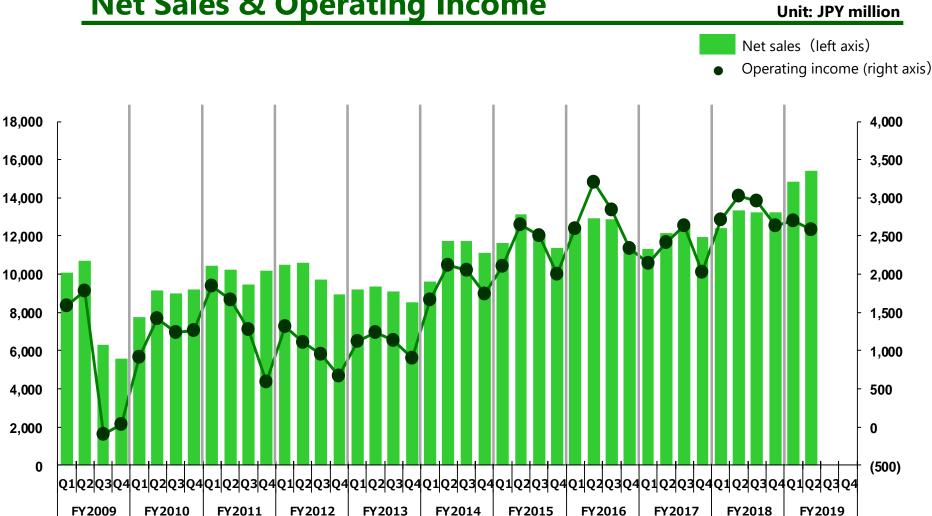
<sup>\*</sup> Due to the change in reportable segments from FY2018 Q4, the sales results by region of the electronics materials business no longer include the net sales and the operating income of Taiyo Pharma Co., Ltd., Chugai Kasei Co., Ltd., Taiyo Green Energy Co., Ltd., MNT and TMC.





# Trend of Quarterly Performance

#### **Net Sales & Operating Income**

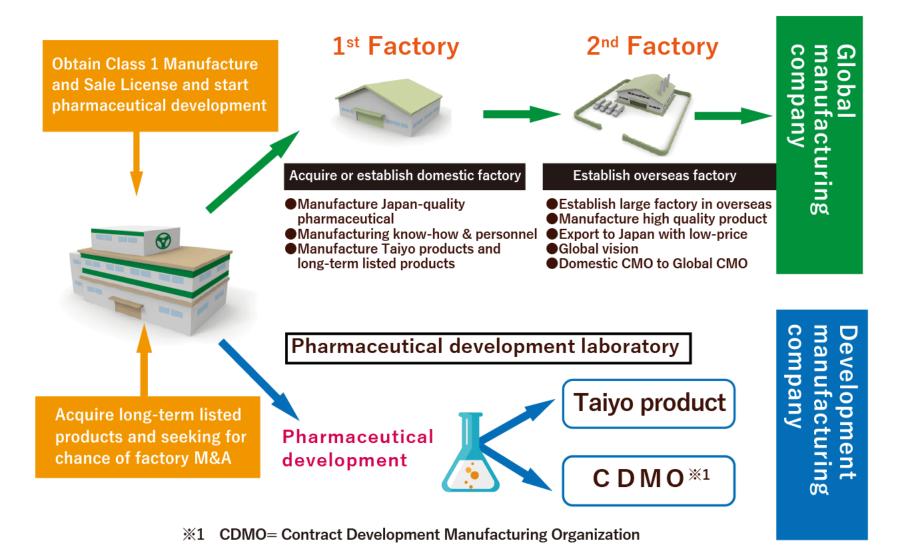




# Medical and Pharmaceutical Business Strategy



## Prospect of Medical and Pharmaceutical Business



#### **Long-term Listed Products**

 Additional acquisition of manufacturing and sales rights for long-term listed products

#### **Manufacturing Factory**

- Acquire factory and change the company's owned long-term listed products manufacturing from outsourcing to in-house production
- Accumulate manufacturing know-how and personnel training
- Engage in manufacturing the other company's outsourced products
- Establish overseas factory

#### **Research and Development**

- Acquire or obtain laboratory to start doing R&D
- Pharmaceutical development such as new dosage form of drugs





# Mid-term Plan of 13 Long-term Listed Products

JPY millions

	FY2018 August-March (Year 0)	FY2019 April-March (1 <sup>st</sup> year)	FY2020 April-March (2 <sup>nd</sup> year)	FY2021 April-March (3 <sup>rd</sup> year)	FY2022 April-March (4 <sup>th</sup> year)	FY2023 April-March (5 <sup>th</sup> year)
Net Sales	820 <sup>*1</sup>	7,592 *2	9,113	8,634	8,362	7,732
<b>Gross Profit</b>	820	3,816	4,053	3,920	4,626	4,093
SGA Expenses	811	4,151 *3	3,701	3,388	3,363	2,961
<b>Operating Profit</b>	9	(334)	351	532	1,263	1,132
Amortization of Sales Rights	353	1,411	1,411	1,411	1,411	1,411
Operating Income before Amortization of Sales Rights	361	1,077	1,763	1,943	2,674	2,543

<sup>\*1</sup> Net sales before from the transfer of manufacturing and sales authorization between January 2018 and March 2018 does not include production cost, selling expenses, commissions and other expenses in Chugai Pharmaceutical and Roche

<sup>\*3</sup> FY2019 includes approximately 500 million yen in expenses for transfer of production and other start-up expenses.



<sup>\*2</sup> Transfer of manufacturing and sales authorization was started from April 2018 and it is scheduled to be completed by end of December, 2018

# **Acquisition of Systems Engineering Company**



# Acquisition of System Engineering Company

# **Company** information



情報通信(ICT)・モバイルアプリケーションの トータルインテグレーター

Company	Thou-Management Corporation ("TMC")			
Japanese	株式会社サウマネジメント			
Head Office	OR Bldg, 1F, 3-23-3 Takadanobaba shinjuku-ku, Tokyo			
Stockholders	Taiyo Holdings Co., Ltd. 100%			
Capital	5,000 thousand yen			
Established	March,2001			
Number of Employee	17 * as of October 2018			
Company Description	As a total integrator that responds all the needs of Information Communication Technology(ICT) and IoT use needs, We are engage in system engineering and integration business. (Business system and IoT platform design and development business)			



# Acquisition of System Engineering Company

#### **Background**

External factor: A chronic shortage of IT talent

Internal factor: There is an urgent need to renovate IT system and construct a new system

in order to prevent from increasing maintenance cost and system

failure risk

consider to acquire a system engineering company

#### **Expected effects**

- <Taiyo Group>
- •Acquire knowledge on software engineering such as IoT, Big data and AI, that the company lacks
- Corroborated with MNT to create synergy
- <TMC>
- Strengthen business foundation and actively invest in business
- •Able to provide value-added services by gaining technical knowledge of chemical manufacturer

