## Consolidated Financial Result Digest FY2020 Q2 (Fiscal Year Ending September 30, 2020)



#### November 1, 2019



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# Summary



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# 2 Our Reporting Segments

#### **Electronics Materials**

Manufactures, stocks and markets chemicals for PWBs and other electronic components



#### Medical and Pharmaceuticals

Develops, manufactures, and markets pharmaceuticals and quasi-drugs



#### Other

Manufactures and markets dyes, pigments and other chemical products, supplies renewable energy, Software development





## ) FY2020 Q2 Overview



Uncertainty in the global economy has continued since last year due to trade friction between the U.S. and China



Sales volume of dry film for PKG remained flat YoY while solder resist for the automotive declined



Completed the acquisition of Taiyo Pharma Tech (Takatsuki Plant) on October 1<sup>st</sup>, 2019



Taiyo Green Energy established new 5 solar power plants on water (10 plants in total)



(System Subsidiary) Thou-Management Corporation: Adoption of [Verification test by utilizing QZSS (MICHIBIKI)]



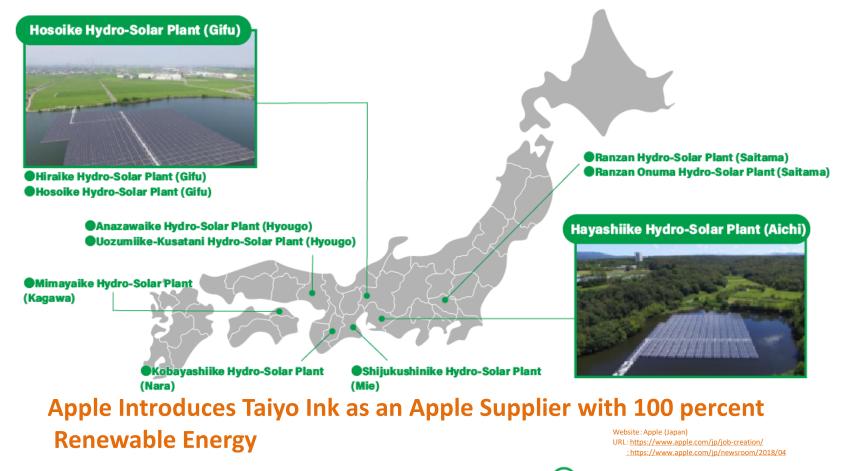
(System Subsidiary) Absorption-type of Merger of Thou-Management Corporation by MICRO NETWORK TECHNOLOGIES CORP. (November 1<sup>st</sup>)





#### Established new floating solar power (10 plants in total)

10 plants are estimated to generate 16.1GWh on an annual basis, which is equivalent to 100% power consumption in our domestic group %Excluding Taiyo Pharma Tech

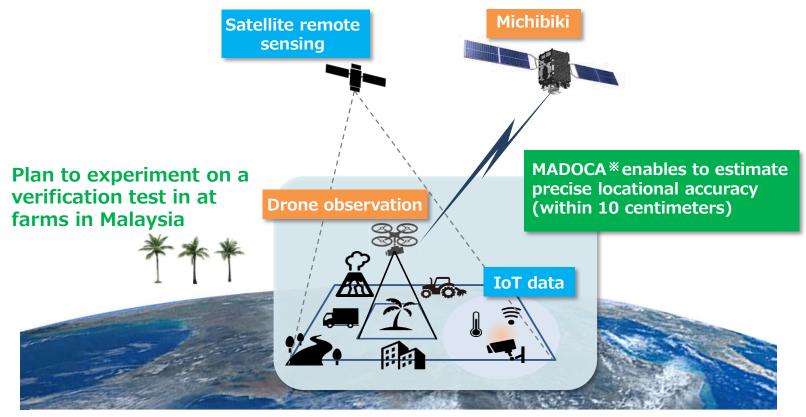


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# 5 FY2020 Q2 Topics

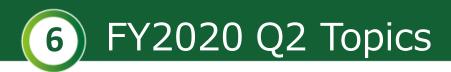
#### **Outline: Adoption of Verification test by utilizing MICHIBIKI\***

Thou-Management Corporation was adopted by "Verification test by utilizing MICHIBIKI in 2019" publicly sought by Cabinet Office and Quasi-Zenith Satellite System Services Inc. This adoption will be feasible to contribute to SDGs\* focusing on the fields such as agriculture and infrastructure

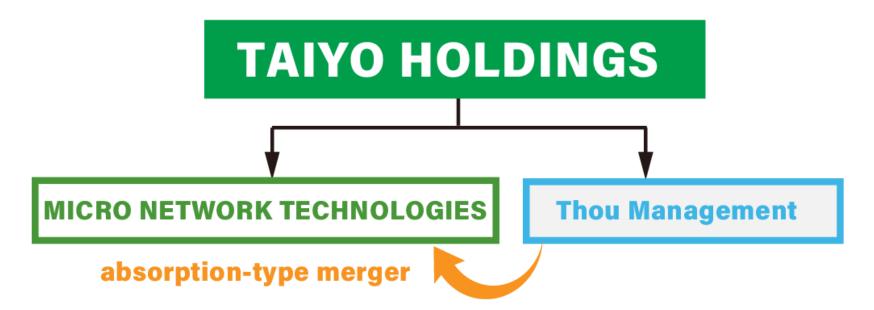


\*MICHIBIKI : Quasi-Zenith Satellite System (QZSS)
 \*MADOCA : MADOCA : Multi-GNSS Advanced Demonstration tool for Orbit and Clock Analysis
 \*SDGs: Sustainable Development Goals





### Absorption-type of Merger of Thou-Management Corporation by MICRO NETWORK TECHNOLOGIES CORP.



This absorption-type merger aims to utilize operating resources by integrating Thou-Management and MICRO NETWORK TECHNOLOGIES specialties and deepening and expanding their technologies MICRO NETWORK TECHNOLOGIES aims to grow sustainably as a "Indispensable to the world" in line with changing market environment



# 7 FY2020 Q2 Consolidated Financial Results

### **Result Summary**

**Unit: JPY million** 

|                             | FY2019<br>Q2       | FY2020<br>Q2 |        |      | FY2020<br>1H | -                |
|-----------------------------|--------------------|--------------|--------|------|--------------|------------------|
|                             | result             | result       | YoY    | %    | forecast     | Progress<br>rate |
| Net sales                   | 30,257             | 31,202       | +945   | +3%  | 32,600       | 96%              |
| Operating income            | *<br>5,261         | 4,073        | -1,188 | -23% | 4,300        | 95%              |
| Ordinary<br>income          | 5,214 <sup>*</sup> | 3,928        | -1,286 | -25% | 4,250        | 92%              |
| Net<br>income               | *<br>3,731         | 3,137        | -594   | -16% | 3,000        | 105%             |
| Exchange rate<br>of JPY/USD | 110.0              | 108.9        |        |      | 110.0        |                  |

X The provisional accounting for the business combination was confirmed at the end of the previous consolidated fiscal year and the results for the first quarter of fiscal year ended March 31, 2019 reflect the contents of the provisional accounting that was confirmed.

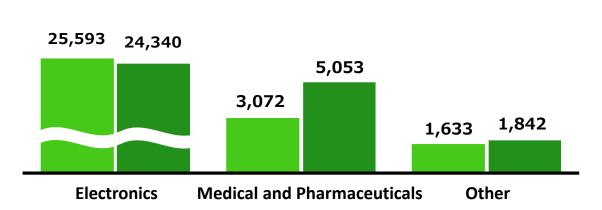
# 8 FY2020 Q2 Segment Information



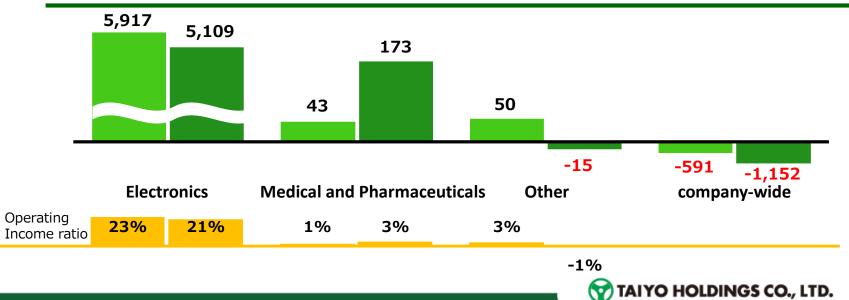


FY2019 2Q FY2020 2Q

**Unit: JPY million** 



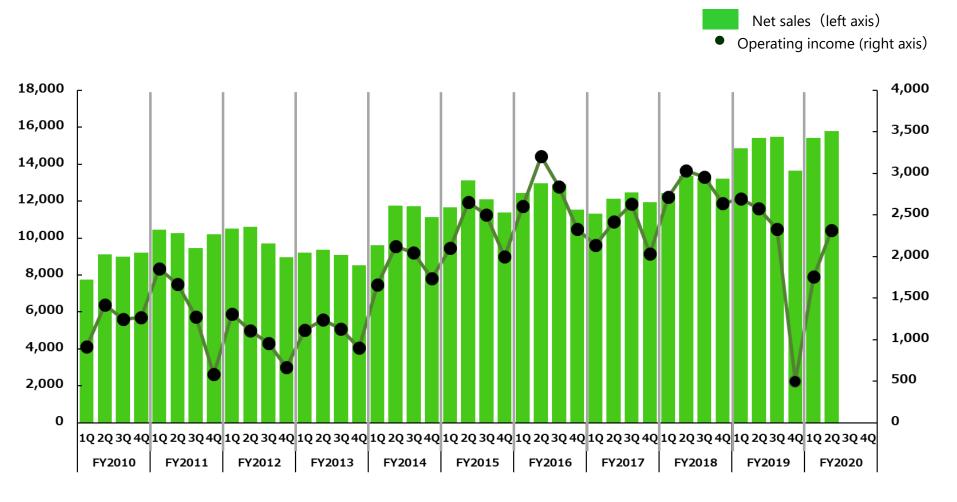
#### **Operating Income by Segment**



## Trend of Quarterly Performance

### **Net Sales & Operating Income**

#### **Unit: JPY million**



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### BS (YoY)

#### **JPY millions**

|                                | FY2019/3 | FY2019/9 | YoY    |
|--------------------------------|----------|----------|--------|
| Cash and deposits              | 31,340   | 66,960   | 35,620 |
| Accounts receivable - trade    | 16,610   | 17,714   | 1,104  |
| Inventory assets <sup>**</sup> | 8,446    | 7,958    | -488   |
| Other                          | 1,740    | 1,209    | -531   |
| Total current assets           | 58,136   | 93,842   | 35,706 |
| Property, plant and equipment  | 22,313   | 24,788   | 2,475  |
| Intangible assets              | 21,436   | 20,853   | -583   |
| Other                          | 3,779    | 4,084    | 305    |
| Total non-current assets       | 47,529   | 49,726   | 2,197  |
| Total assets                   | 105,666  | 143,568  | 37,902 |

|                                    | FY2019/3 | FY2019/9 | YoY    |
|------------------------------------|----------|----------|--------|
| Loans payable $^{\times}$          | 20,306   | 60,001   | 39,695 |
| Notes and accounts payable - trade | 6,285    | 6,787    | 502    |
| Other                              | 8,555    | 6,240    | -2,315 |
| Total liabilities                  | 35,146   | 73,028   | 37,882 |
| Capital stock                      | 69,336   | 70,900   | 1,564  |
| Other                              | 846      | -638     | -1,484 |
| Non-controlling interests          | 337      | 277      | -60    |
| Total net assets                   | 70,520   | 70,539   | 19     |
| Total liabilities and net assets   | 105,666  | 143,568  | 37,902 |
|                                    |          |          |        |

| Equity ratio | 66.4% | 48.9% | -17.5% |
|--------------|-------|-------|--------|
|--------------|-------|-------|--------|

X Inventory assets: Merchandise and finished goods + Work in process + Raw materials and supplies

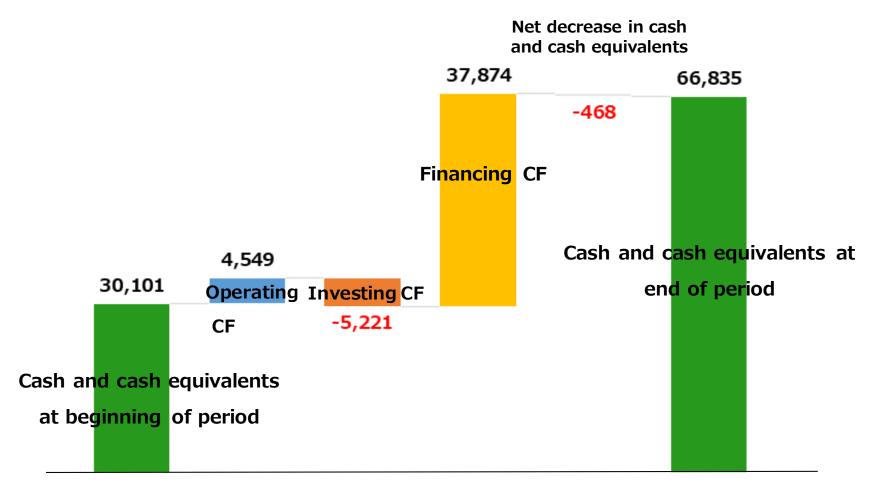
X Loans payable: Short-term borrowings + Current portion of long-term borrowings + Long-term borrowings





### CF (YoY)

JPY millions





# 12) FY2020 full year forecast

### full year forecast

JPY millions

|                             | FY2020<br>full year forecast<br>previous |                                | FY2020<br>full year forecast<br>latest        |          |                                |  | Cł       | nange                          |   |                     |
|-----------------------------|--|--------------------------------|---|----------|--------------------------------|--|----------|--------------------------------|---|---------------------|
|                             | forecast<br>(A)                          | Takatsuki<br>Plant<br>forecast | forecast<br>(including<br>Takatsuki<br>Plant) | forecast | Takatsuki<br>Plant<br>forecast | forecast<br>(including<br>Takatsuki<br>Plant)<br>(B) | forecast | Takatsuki<br>Plant<br>forecast | forecast<br>(including<br>Takatsuki<br>Plant) | forecast<br>(B - A) |
| Net sales                   | 65,000                                   | 7,500                          | 72,500  | 62,500   | 8,500                          | 71,000   | -2,500   | 1,000                          | -1,500  | 6,000               |
| Operating income            | 8,500                                    | 300                            | 8,800   | 8,000    | 300                            | 8,300  | -500     | 0                              | -500  | -200                |
| Ordinary<br>income          | 8,400                                    | 300                            | 8,700   | 7,700    | 300                            | 8,000  | -700     | 0                              | -700  | -400                |
| Net<br>income               | 5,900                                    | 200                            | 6,100   | 5,950    | 450                            | 6,400  | 50       | 250                            | 300   | 500                 |
| Exchange rate<br>of JPY/USD | 110.0                                    |                                | 110.0   | 108.9    | _                              | 108.9  |          |                                |   |                     |





# Electronics Materials Business



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| Term | Definition                           |
|------|--------------------------------------|
| PWB  | Printed wiring boards                |
| SR   | "Solder resist ink" or "Solder mask" |
| РКС  | Semiconductor packages               |
| DF   | Dry film                             |



# 15) Classification of Product

| Group                        | Category |          | Туре            | Remarks  |  |  |
|------------------------------|----------|----------|-----------------|--|--|--|
|                              | Pigid    | high-end | Liquid          |  |  |  |
|                              | Rigid    | regular  |                 | •SR materials for insulation and surface   |  |  |
| PWB<br>insulating            |          |          | Liquid/Dry Film | protection use   |  |  |
| materials                    |          |          | Liquid/Dry Film |  |  |  |
|                              |          |          | Liquid/Dry Film | <ul> <li>build-up materials for interlayer insulation and<br/>hole plugging use</li> </ul>                           |  |  |
| Other<br>related<br>products | Other    |          | Liquid          | <ul> <li>marking, etching, plating materials</li> <li>flux, solvent etc.</li> <li>conductive silver paste</li> </ul> |  |  |

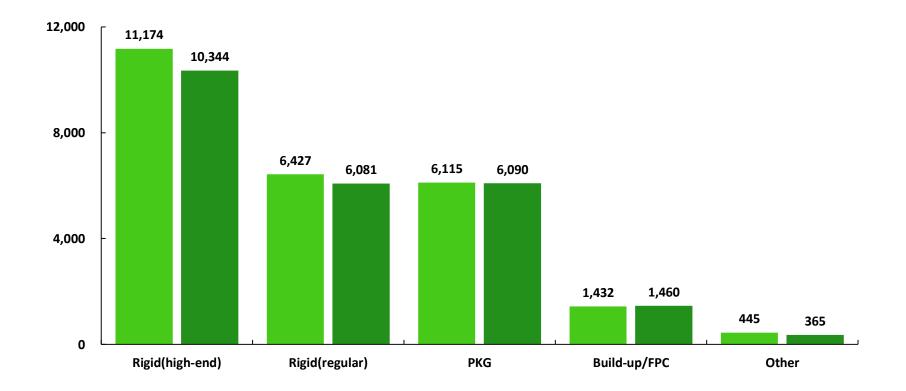


## 16) Electronics Materials Business

### Sales Results by Product Group Category

JPY millions





\*Since the product classification has been partially revised from FY2020, there is a difference from the figures disclosed in the past.





# Medical and Pharmaceutical Business Strategy



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| Term              | Definition  |  |
|-------------------|---|--|
| Long-listed drugs | drugs for which the patent has expired or the re-examination period has ended and there exist generic alternatives that have the same efficacy as the long-listed drug. |  |
| CDMO              | Contract Development Manufacturing Organization   |  |
| GMP               | Good Manufacturing Practice   |  |

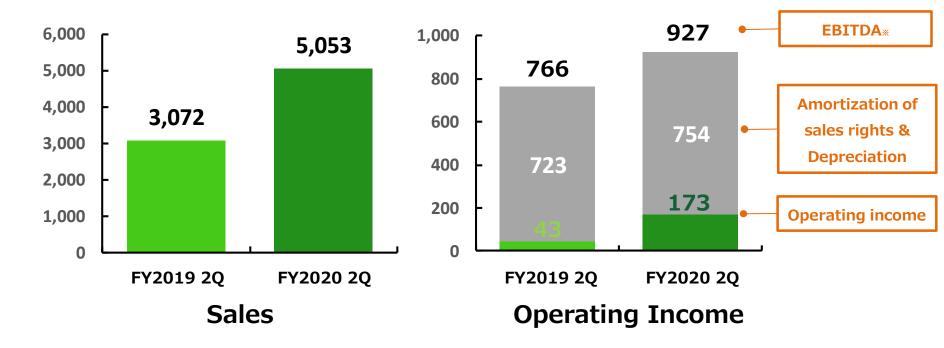


### Medical and Pharmaceutical Business

### Sales, Operating Income, EBITDA

JPY millions





%EBITDA=operating profit + depreciation + Amortization of sales rights

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## (20) Medical and Pharmaceutical Business

#### Acquisition of Daiichi Sankyo Propharma Co., Ltd. Takatsuki Plant

Completed the acquisition of Takatsuki Plant with the goal of newly establishing an internal manufacturing center for 37.9 billion yen (acquisition value) on October 1<sup>st</sup> 2019





Medical and Pharmaceutical Business

### **Outline of Takatsuki factory**

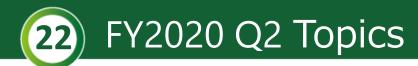
Takatsuki Plant began operations in 1933. The plant produces solid preparations and injectable drugs under an advanced, GMP-compliant manufacturing and quality management structure

| N a m e                 | TAIYO Pharma Tech Co., Ltd.  |  |  |
|-------------------------|--|--|--|
| Head Office             | 4-38,Aketacho,Takatsuki,Osaka<br>569-0806,Japan  |  |  |
| Area                    | Plant floor space : 52,584 m   |  |  |
| Started<br>operation    | December 25 <sup>th</sup> ,1933  |  |  |
| Number of<br>employees  | Approx. 330 (as of April 1st, 2019)  |  |  |
| Production              | Solid preparations. Injectable drugs   |  |  |
| Board<br>member         | President CEOEiji SatoDirectorMasato MoriDirectorSuguru OminatoCorporate AuditorHidenori Sugiura |  |  |
| Number of shares issued | 6,000 shares   |  |  |
| Shareholder             | Taiyo Holdings 100%  |  |  |

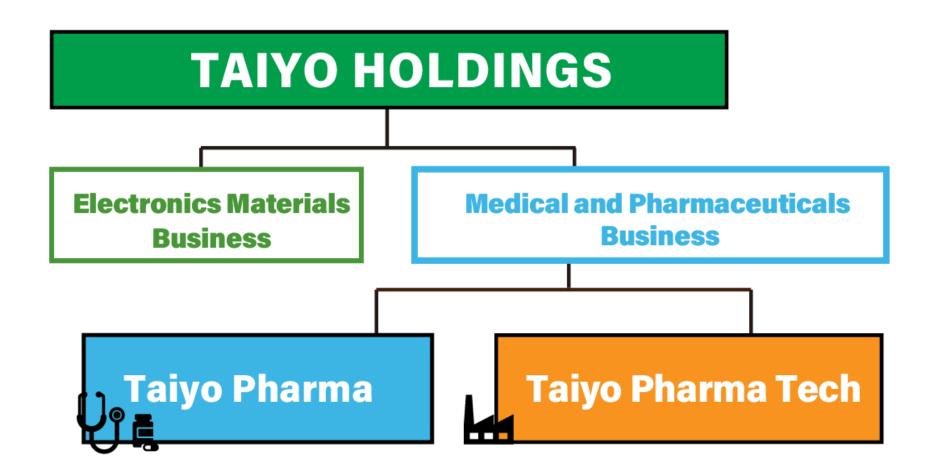


Takatsuki Plant continues to conduct the contracted manufacturing business from the Daiichi Sankyo Group. From now on, Takatsuki Plant aims to capture new drug manufacturing contracts from customers outside the Daiichi Sankyo Group and to leap to become a CDMO





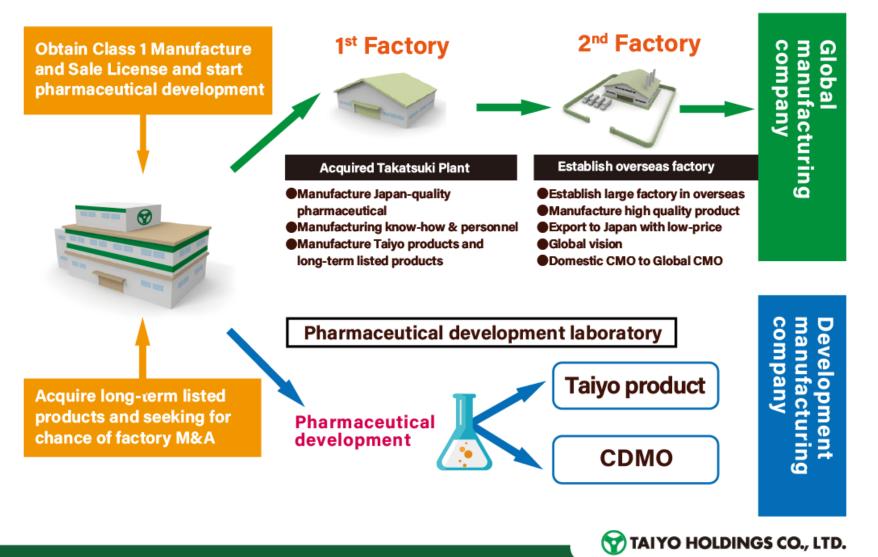
### **Relation to Taiyo Pharma Tech**





## Medical and Pharmaceutical Business

### **Prospect of Medical and Pharmaceutical Business**



## 24) Medical and Pharmaceutical Business

### **Prospect of Medical and Pharmaceutical Business**

We consider the medical and pharmaceutical business to be the second pillar of Taiyo HD. We are developing this with two businesses - the CDMO business that will take over the DNA of Daiichi Sankyo and the long-listed products business operated by Taiyo Pharma.

