ENGLISH TRANSLATION OF JAPANESE-LANGUAGE DOCUMENT

This is a translation of the original Japanese-language document and is provided for convenience only. In the event of any discrepancy between this translated document and Japanese original, the original shall prevail.



December 19, 2025

To whom it may concern:

Company Name: TAIYO HOLDINGS CO., LTD. Representative: Hitoshi Saito, President and CEO

(Code: 4626, Listed on Prime Market of Tokyo Stock Exchange)

Inquiries: Sayaka Tomioka, Managing

Executive Officer, CFO

Tel: +81-3-5953-5200 (main line)

Notice Regarding Personnel Changes and Organizational Change

Taiyo Holdings Co., Ltd. (hereinafter "Taiyo Holdings") hereby announces that it has resolved to change the personnel and organization as follows at the Board of Directors meeting held on December 19, 2025.

1. Personnel changes

On December 19, 2025

New	Name	Current
_	Arata Naohiro	Managing Executive Officer Chief Plant/Production/Procurement Officer of Electronics Company General Manager of Global Plants Initiative Board Director of Taiyo Ink Mfg. Co., Ltd.

On January 1, 2026

New	Name	Current
Senior Corporate Executive Officer		Managing Executive Officer
Chief Digital Officer		Chief Digital Officer
		Executive Officer in charge of Internal Audit
		<u>Department</u>
	Terumichi	Executive Officer in charge of Human Resources
	Tawara	<u>Department</u>
Executive Officer in charge of Information System	Tawara	General Manager of Information System Department
Department		
Board Director of Taiyo Pharma Co., Ltd.		
Board Director of funlead corp.		Board Director of funlead corp.
Board Director of Taiyo Pharma Tech Co., Ltd.		

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Managing Executive Officer		Managing Executive Officer
Chief Financial Officer		Chief Financial Officer
Executive Officer in charge of Corporate Planning		General Manager of Corporate Planning Department
Department	Carratra	
General Manager of Accounting Department	Sayaka Tomioka	Executive Officer in charge of Accounting
	Топпока	Department
Board Director of Taiyo Ink (Suzhou) Co., Ltd.		Board Director of Taiyo Ink (Suzhou) Co., Ltd.
Board Director of Taiyo Pharma Co., Ltd.		Board Director of Taiyo Pharma Co., Ltd.
Board Director of Taiyo Pharma Tech Co., Ltd.		Board Director of Taiyo Pharma Tech Co., Ltd.
Managing Executive Officer		
Board Director of Taiyo Pharma Co., Ltd.	Hitoshi	Board Director of Taiyo Pharma Co., Ltd.
Vice President and Takatsuki Plant Manager of	Takyo	Board Director and Takatsuki Plant Manager of
Taiyo Pharma Tech Co., Ltd.		Taiyo Pharma Tech Co., Ltd.
Executive Officer		
Compliance Officer		
Executive Officer in charge of Internal Audit Department Executive Officer in charge of Human Resources	Shinya Kanzaki	General Manager of Accounting Department
<u>Department</u>		

2. Organizational change

In order to review the management structure of Taiyo Holdings, we will change a part of the organization as follows.

- (1) Details and reason for the change
 - Transfer the "Global Plants Initiative" to Taiyo Ink Mfg. Co., Ltd.
- (2) Timing of organizational change January 1, 2026